

Company Registration Number: 09604912 (England & Wales)

THE OAK ACADEMY TRUST
(A company limited by guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2025

THE OAK ACADEMY TRUST
(A company limited by guarantee)

CONTENTS

	Page
Reference and administrative details	1
Trustees' report	2 - 9
Governance statement	10 - 14
Statement of regularity, propriety and compliance	15
Statement of trustees' responsibilities	16
Independent auditors' report on the financial statements	17 - 20
Independent reporting accountant's report on regularity	21 - 23
Statement of financial activities incorporating income and expenditure account	24
Balance sheet	25
Statement of cash flows	26
Notes to the financial statements	27 - 51

THE OAK ACADEMY TRUST
(A company limited by guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS

Members A Fitzsimons
P Dingemans
R Wallace
A Jenner
T Occleshaw

Trustees T Occleshaw, Chair¹
J Everett, Head Teacher
T Farrelly
I Myhill, Parent Trustee¹
D Allen
M Hersey, Parent Trustee
I Patrick

¹ Member of Finance, Audit and Compliance Committee

Company registered number 09604912

Company name The Oak Academy Trust

Principal and registered office Barnham Primary School
Elm Grove
Barnham
Bognor Regis
West Sussex
PO22 0HW

Senior management team J Everett, Head Teacher
N Schofield, School Business Manager
M Draper, Deputy Head Teacher
K Scott, Inclusion Coordinator

Independent auditors Kreston Reeves Audit LLP
Statutory Auditor
9 Donnington Park
85 Birdham Road
Chichester
West Sussex
PO20 7AJ

Bankers Lloyds Bank PLC
33-37 High Street
Bognor Regis
West Sussex
PO21 1RS

Solicitors Clarke Willmott
Burlington House
Botleigh Grange Business Park
Hedge End
Southampton
SP30 2AF

THE OAK ACADEMY TRUST
(A company limited by guarantee)

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 AUGUST 2025

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the 1 September 2024 to 31 August 2025. The Annual report serves the purposes of both a Trustees' report, and a Directors' report under company law.

This is our eighth annual report of The Oak Academy Trust (hereinafter, the "Trust").

The year 2024-2025 has continued to see Barnham Primary School and the Trust build upon excellent foundations, resulting in another tremendously successful year. In 2024- 2025 our school and Trust team have continued to ensure that a high-quality learning environment was provided to meet the needs of all our children.

Through a combination of continuing to develop a kind, compassionate school community with an individualised and rigorous approach to the learning development of our children; the school and Trust have been able to provide very successful learning experiences and opportunities that have led to outstanding academic outcomes for our children. This has resulted in secure and strong progress continuing to be made for our children in both their academic performance and social, emotional well-being.

This consistent, considered and robust approach resulted in a highly successful end of year published outcomes, with our children in Year 6 performing at a tremendously high level when compared to the county and local area; Year 4 multiplication score outcomes being well above national averages; and Year 1 Phonics screening scores being above national averages.

Academic Achievement

Our Year 6 children had another very successful year and achieved strong academic outcomes that were an improvement on last year. The children achieved above their peers both nationally and regionally, and as the data below shows, managed to reach outcomes that they should be very, very proud of.

Year 6 SATs BPS	Age Expected	Greater Depth
Reading	94%	39%
Maths	77%	13%
Writing	87%	32%
GPS	90%	32%
Combined	74%	3%

Year 6 SATs	National Age Expected	West Sussex Age Expected
Reading	75%	75%
Maths	72%	69%
Writing	74%	73%
GPS	73%	70%
Combined	63%	58%

The continued and sustained positive direction of travel for pupil outcomes in Year 6 highlights the considerable improvements that the Trust and school has made to ensure a high quality of education for all our children. As the data shows below, our children are achieving extremely well and we are providing consistently an education to be proud of.

4 Year Average	BPS	National
Reading	88%	74%
Writing	81%	71%
Maths	85%	72%
GPS	85%	72.5%
Combined	72%	61%

The rest of the school has also continued to work hard to improve and we have sustained a high quality foundation for learning through which the children achieve well over time. Our national outcomes for phonics improved significantly on last year as did our results for the multiplication assessments in Year 4.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Phonics

Year Group	BPS 2025	National Outcomes 2025	BPS 2024
1	82%	81%	62%

Multiplication Assessments Year 4

Year Group	BPS 2025	National Outcomes 2025	BPS 2024
4	22	21	19

BPS Approach and Ethos for School Improvement

This year our focus has continued to centre on providing the support required for our children to help them achieve academically, through developing their well-being and resilience. This has been delivered using an approach that focused on 3 key vehicles:

1. Whole School Approaches to improving the quality of teaching through staff development and assessment analysis
2. Targeted approaches with a specific focus on the needs of each pupil i.e. intervention programmes, tutoring, mentoring, pastoral support
3. Wider strategies that tackle non-academic barriers to success in school i.e. attendance, wider enrichment activities, enrichment of school life.

Due to the success and continued positive impact of this approach, we will be continuing to employ this philosophy for school improvement next year and will continue to implement the following steps for deploying funding:

1. Diagnostically assess learning and well-being of the pupils
2. Analyse the evidence and identify priorities
3. Implement action plans
4. Review Impact

I look forward to 2025-2026, and am excited about the journey of improvement the school and Trust are travelling. Our goal, as always is to ensure our children are supported to be the best they can be and I and the team look forward to being able to achieve this through the continued implementation of an approach which is considered, consistent and assured.

Structure, governance and management

a. Constitution

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £1, for the debts and liabilities contracted before they ceased to be a member.

Details of the Trustees who served during the year are included in the Reference and administrative details on page 1.

b. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £1, for the debts and liabilities contracted before they ceased to be a member.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

c. Method of recruitment and appointment or election of Trustees

The management of the academy is the responsibility of the Trustees who are elected and co opted under the terms of the Trust deed.

Trustees are appointed in accordance with the direction in the Trust's Articles and Funding Agreement as at the point of Conversion July 2015.

d. Policies and procedures adopted for the induction and training of Trustees

Before new Trustees join the Board of Trustees they meet with the Chair of Trustees to learn more about the Trust and have the opportunity to attend a Trustee meeting, as an observer, to learn more about the role. All new Trustees are assigned a mentor and complete an induction programme. This includes:

- Meeting with the Chair of Trustees Governance Protocols, Committee Structures, Roles and Responsibilities
- Meeting with CEO/Head Teacher Strategic Vision, Overview and Context of schools in the Trust
- Meeting with Director of Business and Finance/School Business Manager - Overview of Trust Budget, compliance and policy
- Meeting with Safeguarding Lead Procedure and Protocols
- Meeting with the Clerk to Trustees Meeting Structure, Communication Methods

e. Organisational structure

The Trustees meet as a board throughout the year to determine the general policy of the Trust and to review its overall management and control for which they are legally responsible.

f. Pay policy for key management personnel

There are four key management personnel for The Oak Academy Trust. The arrangements for setting the pay and remuneration of the academy's key management personnel and any benchmarks, parameters or criteria used in setting their pay is currently in line with the Pay Policy for Barnham Primary School for roles of Headteacher and School Business Manager, Deputy Head Teacher and inclusion coordinator. The policy is reviewed annually in line with National Guidance.

g. Connected organisations, including related party relationships

The Trustees complete an annual form in respect of related parties and are required to declare any interest in transactions at the start of each meeting. Details of transactions in the year with related parties are disclosed in the accounts. There are no related parties which either control or significantly influence the decisions and operations of the Academy trust and there is no sponsor or connected charity with which the Academy Trust jointly pursues its charitable activities.

Objectives and Activities

a. Objects and aims

The aim of the Oak Academy Trust is to provide Opportunity, Aspiration and Knowledge in order to elevate all. This is in accordance with the Academy Trust's objects as set out in the Memorandum of Association of The Oak Academy Trust that are specifically restricted to the following:

- to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing, by establishing, maintaining, carrying on, managing and developing schools offering a broad and balanced curriculum ("the mainstream Academies") or educational institutions which are principally concerned with providing full time or part time education for children of compulsory school age who, by reason of illness, exclusion from school or otherwise, may not for any period receive suitable education unless alternative provision is made for them ("the alternative provision Academies") or 16 to 19 Academies offering a curriculum appropriate to the needs of its students ("the 16 to 19 Academies") or schools specially organised to make special educational provision for pupils with Special Educational Needs

THE OAK ACADEMY TRUST
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

- to promote for the benefit of the inhabitants of the areas in which the Academies are situated the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said inhabitants.

b. Objectives, strategies and activities

The measures The Trust uses to assess success are the key performance indicators set out below together with pupil outcomes. These form part of The Oak Academy Trust Development Plan and Barnham Primary School Improvement Plan. These are monitored and reported on to the Board of Trustees on a termly basis. Pupil Outcomes are measured against national and local comparative data.

The Key Objectives for The Oak Academy Trust for the Year 2024-2025 were:

- To continue to develop the credibility of the Trust
- To continue to ensure the sustainability of the Trust, including exploring the opportunity to lead a new school in the local area
- To continue to seek best practice from successful and established trusts
- To continue to share best practice with educational partners
- To continue to ensure a balanced budget and effective financial management
- For pupil achievement to be at an expected or above expected level for national and regional results
- For the school to be Good or better than Good as defined by Ofsted
- For the school to be full and have waiting lists

c. Public benefit

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Trust should undertake. We are satisfied that all our activities support our charitable objects and that consideration is given to the fulfillment of these objects when new activities are considered in particular the high standard of education for the children who attend Barnham Primary School provides significant public benefit to the local community.

Barnham Primary School is an academy and therefore is its own admissions authority. The school has a Pupil Admission Number (PAN) of 45. The Trustees of Barnham Primary School applies the regulations on admissions fairly and equitably to all those who attend our school. The school participates in the Local Authority coordinated scheme and all dates within the scheme must be adhered to.

We are an inclusive school and we welcome all applications for admission. The only restriction we place on entry is that of number. If the children applying for entry exceeds places available, we initiate our appeals process. All applications will be treated on merit and in a sensitive manner. It is our wish to provide families with place at our school, if that is their choice and if the application meets our criteria.

Strategic report

Achievements and performance

a. Key performance indicators

The Key Objectives for The Oak Academy Trust for the Year 2024-2025 were:

To continue to develop the credibility of the Trust, was achieved through:

- Continued successful management and leadership of the Trust to ensure consistency and quality of standards for the school
- Maintained positive and regular reviews with the office of the Regional Schools Team for the South East

THE OAK ACADEMY TRUST
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

- Maintained positive relationships with WSCC with CPD support for Inclusion and SEND provided
- Robust mechanisms and programme for auditing the Trust across its financial and compliance activities
- Highly successful pupil outcomes

Ensuring the sustainability of the Trust, including exploring the opportunity to lead a new primary school in the local area, was achieved through:

- The Trust continuing to develop its reputation by ensuring an oversubscribed intake in Year R and waiting lists for each year group
- Implementing CPD for colleagues on behalf of the regional Teaching Hub
- Achieving strong end of year results which were the highest in the locality for the academic year
- The trust meeting with key personnel from WSCC and the DfE to share our intentions and ambitions
- The Trust managing its finances extremely effectively, resulting in an increase in operational funds and an in-year surplus
- The Trust's executive and leadership team remaining stable and secure
- The Trust remaining compliant and focused on ensuring sustainability by making considered and reasonable decisions when faced with challenges

To seek best practice from established and successful trusts was achieved through:

- Remaining a member of the Coastal Region CEO forum
- Continuing to meet and liaise with leaders of local MATs to share best practice
- Implementing and leading Behaviour/Emotional well-being and Inclusion CPD on behalf of regional Teaching Hub

To share best practice with educational partners was achieved through:

- Remaining a member of Coastal Region CEO forum
- Continuing to meet and liaise with leaders of local MATs to share best practice
- Implementing and leading Behaviour/Emotional well-being and Inclusion CPD on behalf of regional Teaching Hub

To continue to ensure a balanced budget and effective financial management was achieved with:

- Barnham Primary School and The Oak Academy Trust maintaining a balanced budget with an increase in operational funds in year

For pupil progress to be at an expected or above expected level in Key Stage 2 when compared with national and regional outcomes was achieved with:

- Outstanding pupil attainment achieved - see pupil outcomes shared earlier in this document

For the school to be Good and Outstanding as defined by Ofsted being maintained:

- Barnham Primary School achieved an Ofsted grade of Good when inspected in March 2024, with Behaviour and Attitudes and Personal Development commented on as being 'exemplary' and 'exceptional'.

For the school to be full and to have waiting lists was achieved with:

- Years 1, 2, 3, 4, 5 and 6 full and each have waiting lists
- Year R was oversubscribed again this year with a waiting list of 8

THE OAK ACADEMY TRUST
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

b. Going concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Financial Review

a. Financial position

The Trust received the majority of its income from the Department for Education. These funds and the associated expenditure are shown in the Statement of Financial Activities which form part of this report.

A further significant income stream for the trust is received from West Sussex County Council for the operation of a 12 place Special Support Centre for children with physical disabilities and speech language and communication needs at Barnham Primary School. This income and associated expenditure is also shown on the Statement of Financial Activities.

The net expenditure/operating surplus before the actuarial adjustment to the Local Government Pension Scheme (LGPS) was £85,180 (2024: £36,484).

The Trust participates in the WSCC LGPS. The actuarial loss in the year was £23,000. The net asset position has been restricted to nil this year.

Reserves policy

The Trustees review the reserve levels of the Academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves.

At the balance sheet date the Academy had total funds of £3,896,388 of which £3,115,743 are restricted fixed asset funds, £383,306 restricted income reserves and £397,339 are unrestricted reserves. The Trust's policy is to maintain a level of free reserves over £400,000, and therefore the Trustees are satisfied with the current level of reserves. Surplus reserves will firstly support future forecasting year deficits and also contribute towards potential school development projects including future CIF bids of building projects. The trust also has £225,000 of designated funds, designated for the purpose of building new year 5/6 toilet block and carrying out resurfacing works to both hard and soft surfaces, the development of the Year R outside learning environment and the reinstatement of "The Mound" an additional outside space for pupils.

Investments policy

The Trust has an Investment Policy in place to make the best use of available reserves.

c. Principal risks and uncertainties

The Trustees have assessed the major risks to which the Trust is exposed and are satisfied that systems are in place to mitigate any exposure to major risks. An annual review is undertaken, and the trustees have identified the following key potential risks:

- The reputational damage caused by poor academic outcomes of Barnham Primary School
- Strategic and operational disruption as well as viability of the Trust caused by inadequate governance, monitoring, reporting and compliance
- Reduced intake in Year R therefore affecting the school budget
- The school being unable to recruit appropriate staff with the skills, knowledge and experience required to meet the complex needs of all the pupils at the school
- The risk of a cyber attack compromising school data and impacting the school's ability to operate business as normal school activity

THE OAK ACADEMY TRUST
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

These risks are actively monitored by the Trustees and representatives of Barnham Primary School.

The key controls used by the Trust to mitigate against such risks are:

- formal agendas for all Trust meetings and activities including regular reviews of the register
- comprehensive strategic planning, budgeting and management reporting
- an organisation structure with clear lines of reporting and communication
- formal written policies, protocols and procedures
- clear authorisation and approval levels

A Premises Development Plan is in place to ensure the effective management of the School Estate. SLT review this half-termly with Premises Walks taking place to review both maintenance and long-term strategic priorities. Risks relating to estate management are considered by Trustees as part of the Risk Management strategy and where necessary added to the Risk Register. Trustees are updated half termly on premises matters as part of FACC meetings.

Fundraising

The Oak Academy Trust recognises the vital contribution made by its supporters, with voluntary donations being a valuable part of the trust's incoming resources.

We believe that giving to charity should be a positive experience, and to help ensure that this is the case we acknowledge the damaging impact an excessively aggressive approach to fundraising can have on vulnerable people, whether from unreasonably persistent approaches being made or undue pressure to give being applied, and great care is undertaken to ensure that such practices are not adopted by the trust. To this end, all fundraising activity is carried out by our proactive and busy parents association, Many Hands. This group raises money for the school through regular activities such as school fairs, discos, film and quiz nights. All of these events are voluntary and advertised in a non intrusive manner. Many Hands is run by a committee of parents led by a chair and treasurer and operates independently from the school.

The charity does not utilise the services of any external commercial fundraiser's. At this point, given that the majority of the charity's donations are from pupils' parents, the trustees do not consider it necessary to subscribe to a Fundraising Regulator.

The charity welcomes feedback on its fundraising approach and seeks to make improvements wherever it can. Any complaints received in respect of our fundraising activities are taken very seriously and are acted upon immediately. We are pleased to report that during the year no complaints were received in respect of our fundraising activity.

Plans for future periods

a. Future developments

The aim of The Oak Academy Trust is to provide Opportunity, Aspiration and Knowledge in order to elevate all and so that our children can be the best that they can be by being successful learners, responsible citizens and confident individuals. The formula for success that we have achieved is solid and strong and therefore, there will be no change in the manner with which we run the Trust moving forward. The key objectives for the Trust for the year 2025-2026 therefore remain as follows:

- To continue to develop the credibility of the Trust
- To continue to ensure the sustainability of the Trust, including exploring the opportunity to lead a new school in the local area
- To continue to seek best practice from successful and established trusts
- To continue to share best practice with educational partners
- To continue to ensure a balanced budget and effective financial management
- For pupil achievement to be at an expected or above expected level for national and regional results
- For the school to remain Good or better than Good as defined by Ofsted

THE OAK ACADEMY TRUST
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

- For the school to be full and have waiting lists in all year groups and be oversubscribed in Year R

Auditor

The audit registration of Kreston Reeves LLP was transferred to Kreston Reeves Audit LLP on 06 October 2025. Kreston Reeves Audit LLP were formally appointed as auditor to the company on 06 October 2025.

The auditors, Kreston Reeves Audit LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

In so far as the Trustees are aware:

- there is no relevant audit information of which the Academy Trust's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 16 December 2025 and signed on its behalf by:


Tony Occleshaw 16 Dec 2025 13:44:30 GMT (UTC +0)

T Occleshaw
Chair of Trustees

THE OAK ACADEMY TRUST
(A company limited by guarantee)

GOVERNANCE STATEMENT

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that The Oak Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The Board of Trustees has delegated the day-to-day responsibility to the Principal, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Oak Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

GOVERNANCE STATEMENT (CONTINUED)

Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of trustees' responsibilities. The Board of Trustees has formally met 3 times during the year.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
T Occleshaw, Chair	3	3
J Everett	3	3
I Patrick	3	3
D Allen	2	3
T Farrelly	2	3
I Myhill	3	3
M Hersey	3	3

During 24/25 the Trustee Body continued to support the school in continuing the strong performance post-Covid.

The school's SATs results were again strong, a testament to high quality teaching, the curriculum and the delivery of education. The minor changes to curriculum as suggested by the OFSTED inspection were undertaken.

Attendance remains stronger than National averages and there continues to be the strong attention to detail around both safeguarding and behaviour. These three items are reviewed weekly with the Chair of Trustees.

The Trustee Body and Committees

We have continued with the School Improvement and Finance & Compliance Committee structure:

School Improvement

- Priority for Trustees is the implementation of the SIDP priorities and ensuring the quality of education continues to be strong for all pupils.
- Trustees supported the introduction of a Phonics scheme in the previous year and we have now exceeded National averages in Phonics screening.
- Staff development remains a key strategic priority with the board recognising the continued difficulties in recruiting and retaining good quality staff. The TES Straight to Teach programme supported HLTA advancement to become a qualified teacher.
- The Head Teacher's continued involvement as an Ofsted inspector provides the school with early insight into changes in policy or inspection methodology/focus.
- Safeguarding has continued to be of the highest importance to Trustees with the board participating in further external safeguarding audits with the leadership team. A full review has ensured systems are effective and that there is a strong safeguarding culture. This has extended in the areas of Cyber Security and Data Protection/Privacy, as directed by Central Government.
- Pupil attendance continues to be a key focus for the Chair of Trustees and the board as systems and tracking mechanisms have been well embedded. Weekly attendance data and cases are monitored at a strategic level leading to above national attendance levels for the school.
- Trustees continue to develop their subject knowledge through a number of trustee visits and presentations from subject leaders to the whole Board enabling more informed strategic planning and allocation of resources.
- A Trustee-led 'Voice of the Pupil' was undertaken at the end of the academic year, providing reaffirming insight into the positive experiences for our pupils.
- Staff wellbeing and workload pressures have continued to be championed by the Trustee Body to ensure that the staff team is not overloaded with unnecessary activities that take their focus away from teaching and learning.
- We are aware that the current Trustee lead of the SIC will stand down at the end of the current academic

THE OAK ACADEMY TRUST
(A company limited by guarantee)

GOVERNANCE STATEMENT (CONTINUED)

Governance (continued)

year, this is quite a loss but we are actively seeking a worthy replacement.

FACC

- During 24/25 The Financial Audit and Compliance (FACC) Committee has supported the leadership team to ensure that the school has the resources in place to meet the changing needs of the school community. This has included meeting the needs of our most complex pupils through a temporary "pop-up" provision and meeting the staffing and logistical challenges this has provided.
- Strategic financial management with regular reporting and monitoring has seen the school continue to set a balanced budget and maintain healthy reserves during the year. 3 year forecasts remain challenging with many variables. Trustees and the leadership team work closely to monitor in-year and longer term forecasts and take swift action where required.
- Trustees have been committed to offering the school community Wrap Around Care and this has now been in place since Spring 25 providing a valuable service for those families requiring before and after school care.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
I Myhill	4	4
T Occleshaw	4	4

The School Improvement Committee

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
T Farrelly (Chair)	3	3
D Allen	0	3
J Everett	3	3
I Patrick	3	3
M Hersey	2	3
I Myhill	3	3
T Occleshaw	3	3

Review of value for money

- The introduction of a new school wide MIS system has significantly improved the day to day operations of the school as well as the quality of strategic reporting and monitoring data available to senior leaders and the board.
- The appointment of two new Higher Level Teaching Assistants for September 25 supports the delivery of high quality teaching and learning providing consistency when there is staff absence in the most cost effective way.
- A full review of the Procurement Policy was undertaken to ensure that current legislation is being followed and that the School is able to follow best practice and secure best value for purchases.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

GOVERNANCE STATEMENT (CONTINUED)

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on going process designed to identify and prioritise the risks to the achievement of academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Oak Academy Trust for the year 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of Trustees has reviewed the key risks to which the academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy's significant risks that has been in place for the year 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

The risk and control framework

The academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- Comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees
- Regular reviews by the Finance, Audit and Compliance Committee of reports which indicate financial performance against the forecasts and of major purchases, capital works and expenditure programme's
- Setting targets to measure financial and other performance
- Clearly defined purchasing (asset purchase or capital investment) guidelines
- Identification and management of risks
- Delegation of authority and segregation of duties

The Board of Trustees has appointed Shard Business Services to provide an internal scrutiny service.

Through the course of the year the following areas were reviewed:

- Banking, cash management, charge card and financial controls and procedures
- Procedure and purchases
- Contracts Management and SLAs

The reviewer reports to the Board of Trustees through the Finance, Audit and Compliance Committee on the operation of the systems of control and on the discharge of the Board of Trustees financial responsibilities.

In addition, an external cyber security company have been appointed to undertake a full audit of the school's systems, this is due to take place during Autumn 25, along with third party GDPR and Safeguarding Audits.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

GOVERNANCE STATEMENT (CONTINUED)

Review of effectiveness

As accounting officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the ;
- the work of the executive managers within the academy who have responsibility for the development and maintenance of the internal control framework.
- the work of the external auditors;

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Conclusion

Based on the advice of the audit and risk committee and the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Trustees and signed on their behalf by:


Tony Occleshaw 16 Dec 2025 13:44:30 GMT (UTC +0)

T Occleshaw
Chair of Trustees
Date: 16 December 2025


James Everett 12 Dec 2025 14:36:00 GMT (UTC +0)

J Everett
Accounting Officer
12 December 2025

THE OAK ACADEMY TRUST
(A company limited by guarantee)

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

As accounting officer of The Oak Academy Trust I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with DfE, and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the academy board of Trustees and the DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I and the academy board of Trustees are able to identify any material irregular or improper use of all funds by the academy, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and DfE.

J Everett

James Everett 12 Dec 2025 14:36:00 GMT (UTC +0)

J Everett
Accounting Officer
Date: 12 December 2025

THE OAK ACADEMY TRUST
(A company limited by guarantee)

STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 AUGUST 2025

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Department for Education, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:


Tony Occleshaw 16 Dec 2025 13:44:30 GMT (UTC +0)

T Occleshaw
Chair of Trustees
Date: 16 December 2025

THE OAK ACADEMY TRUST
(A company limited by guarantee)

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE
OAK ACADEMY TRUST**

Opinion

We have audited the financial statements of The Oak Academy Trust (the 'academy') for the year ended 31 August 2025 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the Department for Education.

In our opinion the financial statements:

- give a true and fair view of the state of the academy's affairs as at 31 August 2025 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the Department for Education.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the academy's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE
OAK ACADEMY TRUST (CONTINUED)**

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of trustees' responsibilities, the Trustees (who are also the directors of the academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the academy or to cease operations, or have no realistic alternative but to do so.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE
OAK ACADEMY TRUST (CONTINUED)**

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Capability of the audit in detecting irregularities, including fraud

Based on our understanding of the Academy Trust and the sector as a whole, and through discussion with the Trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to child protection and safeguarding, health and safety and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, Statement of Recommended Practice, Academies Accounts Direction, Academy Trust Handbook, taxation and pension legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure, management bias in accounting estimates and judgemental areas of the financial statements such as the valuation of land and buildings and revenue and noncompliance with financial management and governance requirements which are consistent with the obligations of public funded bodies. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including health and safety) and fraud, and review of the reports made by management and internal audit; and
- Assessment of identified fraud risk factors; and
- Identifying and assessing the design effectiveness of controls that management has in place to prevent and detect fraud; and
- Consideration of income streams, completeness of income and compliance with the obligations of funders including the DFE
- Testing of internal controls procedures relating to expenditure potentially more susceptible to fraud and other irregularities including the misuse of public funding in areas such as cash, payroll and credit card expenditure; and
- Review of cash and credit card expenditure to confirm no evidence of personal benefit; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Identifying key contracts and confirming that all required procurement and tendering procedures have been followed; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Performing analytical procedures with automated data analytics tools to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material misstatement due to fraud; and
- Reading minutes of meetings of those charged with governance and reviewing internal audit reports; and
- Review of internal controls and physical inspection of tangible assets susceptible to fraud or irregularity; and
- Review of significant and unusual transactions and evaluation of the underlying financial rationale supporting

THE OAK ACADEMY TRUST
(A company limited by guarantee)

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE
OAK ACADEMY TRUST (CONTINUED)**

- the transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the academy's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the academy's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditors' report. However, future events or conditions may cause the academy to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Kreston Reeves Audit LLP
Kelly Goodwin 17 Dec 2025 15:40:50 GMT (UTC +0)

Kelly Goodwin BA (Hons), ACA (Senior statutory auditor)
for and on behalf of
Kreston Reeves Audit LLP
Statutory Auditor
Chichester

Date: 17 December 2025

THE OAK ACADEMY TRUST
(A company limited by guarantee)

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE OAK ACADEMY TRUST AND THE SECRETARY OF STATE FOR EDUCATION

In accordance with the terms of our engagement letter dated 14 October 2025 and further to the requirements of the Department for Education (DfE) as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts 2024 to 2025, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by The Oak Academy Trust during the year 1 September 2024 to 31 August 2025 have not been applied to the purposes identified by Parliament and that the financial transactions do not conform to the authorities which govern them.

This report is made solely to The Oak Academy Trust and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Oak Academy Trust and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Oak Academy Trust and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of The Oak Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of The Oak Academy Trust's funding agreement with the Secretary of State for Education dated December 2014 and the Academy Trust Handbook, extant from 1 September 2024, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts 2024 to 2025. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2024 to 31 August 2025 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE OAK ACADEMY TRUST AND THE SECRETARY OF STATE FOR EDUCATION (CONTINUED)
Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by DfE. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy's income and expenditure.

Work undertaken

The work undertaken to draw our conclusion includes:

- Reviewed expenditure against specific terms of grant funding within the funding agreement
- Ensured that grants have been applied for the purposes intended
- Confirmed internal control procedures exist and work as documented relating to expenditure and have been complied with
- Confirmed regularity relating to expense claims and that they are not for personal benefit
- Reviewed expenditure and considered whether any supply from related parties
- Reviewed minutes for declarations of interest
- Considered whether other income activities are permitted within the Academy Trust's charitable objects
- Considered if borrowing agreements, including leases, have been made in accordance with the Academy Trust handbook
- Confirmed that procurement and tendering procedures exist relating to expenditure and have been complied with.

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2024 to 31 August 2025 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE OAK ACADEMY TRUST AND THE SECRETARY OF STATE FOR EDUCATION (CONTINUED)

Kreston Reeves Audit LLP

Kelly Goodwin 17 Dec 2025 15:40:50 GMT (UTC +0)

Reporting Accountant
Kreston Reeves Audit LLP
Statutory Auditor

Date: 17 December 2025

THE OAK ACADEMY TRUST
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2025

	Note	Unrestricted funds 2025 £	Restricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from:						
Donations and capital grants	3	13,182	-	7,386	20,568	7,319
Investments	5	12,965	-	-	12,965	6,610
Charitable activities		-	1,917,444	-	1,917,444	1,770,256
Other income	6	21,060	-	-	21,060	27,477
Total income		47,207	1,917,444	7,386	1,972,037	1,811,662
Expenditure on:						
Charitable activities	8	17,471	1,795,837	73,549	1,886,857	1,775,178
Total expenditure		17,471	1,795,837	73,549	1,886,857	1,775,178
Net income/(expenditure)		29,736	121,607	(66,163)	85,180	36,484
Transfers between funds	19	50,000	(92,313)	42,313	-	-
Net movement in funds before other recognised gains/(losses)		79,736	29,294	(23,850)	85,180	36,484
Other recognised gains/(losses):						
Actuarial losses on defined benefit pension schemes	26	-	(23,000)	-	(23,000)	(18,000)
Net movement in funds		79,736	6,294	(23,850)	62,180	18,484
Reconciliation of funds:						
Total funds brought forward		317,603	377,012	3,139,593	3,834,208	3,815,724
Net movement in funds		79,736	6,294	(23,850)	62,180	18,484
Total funds carried forward		397,339	383,306	3,115,743	3,896,388	3,834,208

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 27 to 51 form part of these financial statements.

THE OAK ACADEMY TRUST
(A company limited by guarantee)
REGISTERED NUMBER: 09604912

BALANCE SHEET
AS AT 31 AUGUST 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	14	3,115,743	3,139,593
		<hr/>	<hr/>
		3,115,743	3,139,593
Current assets			
Debtors	15	55,388	35,430
Investments	16	315,555	304,950
Cash at bank and in hand		658,037	530,407
		<hr/>	<hr/>
		1,028,980	870,787
Current liabilities			
Creditors: amounts falling due within one year	17	(246,848)	(173,198)
		<hr/>	<hr/>
Net current assets		782,132	697,589
		<hr/>	<hr/>
Total assets less current liabilities		3,897,875	3,837,182
Creditors: amounts falling due after more than one year	18	(1,487)	(2,974)
		<hr/>	<hr/>
Total net assets		3,896,388	3,834,208
		<hr/>	<hr/>
Funds of the academy			
Restricted funds:			
Fixed asset funds	19	3,115,743	3,139,593
Restricted income funds	19	383,306	377,012
		<hr/>	<hr/>
Total restricted funds	19	3,499,049	3,516,605
Unrestricted income funds	19	397,339	317,603
		<hr/>	<hr/>
Total funds		3,896,388	3,834,208
		<hr/>	<hr/>

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements on pages 24 to 51 were approved and authorised for issue by the Trustees and are signed on their behalf, by:



Tony Occleshaw 16 Dec 2025 13:44:30 GMT (UTC +0)

T Occleshaw
Chair of Trustees
Date: 16 December 2025

The notes on pages 27 to 51 form part of these financial statements.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash provided by operating activities	21	169,070	60,512
Cash flows from investing activities	23	(39,953)	(297,595)
Cash flows from financing activities	22	(1,487)	(1,487)
Change in cash and cash equivalents in the year		127,630	(238,570)
Cash and cash equivalents at the beginning of the year		530,407	768,977
Cash and cash equivalents at the end of the year	24, 25	658,037	530,407

The notes on pages 27 to 51 from part of these financial statements

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2024 to 2025 issued by DfE, the Charities Act 2011 and the Companies Act 2006.

The financial statements are prepared in sterling which is the functional currency of the Trust and rounded to the nearest pound.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies (continued)

1.3 Income

All incoming resources are recognised when the academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

• Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

• Sponsorship income

Sponsorship income provided to the academy which amounts to a donation is recognised in the Statement of Financial Activities in the year in which it is receivable (where there are no performance-related conditions) where receipt is probable and it can be measured reliably.

• Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

• Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy has provided the goods or services.

• Donated fixed assets (excluding transfers on conversion or into the academy)

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as 'Income from Donations' and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies (continued)

1.4 Expenditure (continued)

• Charitable activities

These are costs incurred on the academy's educational operations, including support costs and costs relating to the governance of the academy apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the academy; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.6 Tangible fixed assets

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Depreciation is provided on the following bases:

Long-term leasehold property	- Over length of lease - 125 years
Leasehold improvements	- 20 years
Fixtures, fittings and equipment	- 3-5 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies (continued)

1.9 Investments

Current asset investments are cash deposits with maturity or withdrawal date of greater than three months at the balance sheet date. Cash deposits are measured at cost. Income generated from these cash deposits are recognised as investment income in the Statement of Financial Activities.

1.10 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.11 Financial instruments

The academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Amounts due to the academy's wholly owned subsidiary are held at face value less any impairment.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 17 and 18. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to the academy's wholly owned subsidiary are held at face value less any impairment.

1.12 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

1.13 Redundancy and termination benefits

It is the Trust's policy to recognise termination benefits when they become committed, by legislation, by contractual or other agreements with employees or their representatives or by a constructive obligation or a desire to act equitably, to make payments (or provide other benefits) to employees when it terminates their employment. Termination payments do not provide the Trust with future economic benefits therefore it is the Trust's policy to recognise them as an expense in the Statement of Financial Activities immediately.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies (continued)

1.14 Pension benefits

Retirement benefits to employees of the academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income/(expenditure) are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.15 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The academy makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 26, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

The plan surplus at 31 August 2025 was £597,000 (2024: £313,000 surplus). A pension plan asset is recognised to the extent that the company is able to recover the surplus either through reduced contributions in the future or through refunds from the plan. In the opinion of the trustees, the academy trust will not recover the surplus through reduced contributions and they do not anticipate receiving any refunds from the plan and therefore the net surplus recognised within the financial statements has been restricted to £Nil.

Critical areas of judgment:

Lease commitments - The academy trust has entered into lease commitments in respect of plant and equipment. The classification of these leases as operating leases requires the trustees to consider whether the terms and conditions of each lease are such that the academy trust has acquired the risks and rewards associated with the ownership of the underlying assets.

Multi-employer defined benefit pension scheme - Certain employees participate in a multi-employer defined benefit pension scheme with other companies in the region. In the judgement of the trustees, the academy trust does not have sufficient information on the plan assets and liabilities to be able to reliably account of its share of the define benefit obligation and plan assets. Therefore the scheme is accounted for as a define contribution scheme.

Local Government Pension Scheme - The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of the pension liability.

Tangible fixed assets - The academy tangible fixed assets are stated at their cost less provision for depreciation and impairment. The academy's accounting policy sets out the approach to calculating depreciation for immaterial assets acquired. For material assets such as land and buildings the academy determines at acquisition the reliable estimates for the useful life of the asset and its residual value. These estimates are based upon factors such as the expected use of the acquired asset and market conditions. At subsequent reporting dates the trustees consider whether there are any factors that indicate that there would be a need to reconsider the estimates used.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

3. Income from donations and capital grants

	Unrestricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £	Total funds 2024 £
Donations	13,182	-	13,182	-
Capital grants	-	7,386	7,386	7,319
	<hr/>	<hr/>	<hr/>	<hr/>
	13,182	7,386	20,568	7,319
	<hr/>	<hr/>	<hr/>	<hr/>
Total 2024	-	7,319	7,319	
	<hr/>	<hr/>	<hr/>	

In the year to 31 August 2024, £7,319 of capital grants were included in the restricted fixed asset funds.

4. Funding for the academy's charitable activities

	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Educational operations			
DfE grants			
General Annual Grant (GAG)	1,445,780	1,445,780	1,367,554
Other DfE grants			
Other DfE grants	129,926	129,926	102,983
Pupil premium	57,015	57,015	46,843
Universal free school meals	52,452	52,452	51,435
	<hr/>	<hr/>	<hr/>
	1,685,173	1,685,173	1,568,815
Other Government grants			
Local authority grants	232,271	232,271	201,441
	<hr/>	<hr/>	<hr/>
	232,271	232,271	201,441
	<hr/>	<hr/>	<hr/>
	1,917,444	1,917,444	1,770,256
	<hr/>	<hr/>	<hr/>
	1,917,444	1,917,444	1,770,256
	<hr/>	<hr/>	<hr/>

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

4. Funding for the academy's charitable activities (continued)

In the year to 31 August 2024, £1,770,256 of income from charitable activities was included in the restricted funds.

5. Investment income

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Short term deposits	12,965	12,965	6,610

In the year to 31 August 2024, £6,610 of investment income was unrestricted.

6. Other income

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Other income	21,060	21,060	27,477

In the year to 31 August 2024, £27,477 of other income was unrestricted.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

7. Expenditure

	Staff Costs 2025 £	Premises 2025 £	Other 2025 £	Total 2025 £	Total 2024 £
Educational operations:					
Direct costs	1,307,006	-	53,939	1,360,945	1,267,932
Allocated support costs	194,736	93,703	237,473	525,912	507,246
	1,501,742	93,703	291,412	1,886,857	1,775,178
Total 2024	1,383,552	106,425	285,201	1,775,178	

8. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
Educational operations	17,471	1,869,386	1,886,857	1,775,178
Total 2024	15,299	1,759,879	1,775,178	

9. Analysis of expenditure by activities

	Activities undertaken directly 2025 £	Support costs 2025 £	Total funds 2025 £	Total funds 2024 £
Educational operations	1,360,945	525,912	1,886,857	1,775,178
Total 2024	1,267,932	507,246	1,775,178	

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

9. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Activities 2025 £	Total funds 2025 £	Total funds 2024 £
Staff costs	1,307,006	1,307,006	1,216,917
Educational supplies	47,826	47,826	41,712
Staff development	6,113	6,113	9,303
	1,360,945	1,360,945	1,267,932

Analysis of support costs

	Activities 2025 £	Total funds 2025 £	Total funds 2024 £
Staff costs	171,736	171,736	166,635
Depreciation	73,549	73,549	59,602
Maintenance of premises and equipment	21,449	21,449	24,006
Cleaning	44,232	44,232	40,931
Rates	7,806	7,806	6,163
Light and heat	20,216	20,216	28,358
Telephone	9,765	9,765	8,563
Printing, postage and stationery	11,634	11,634	12,098
Computer costs	38,257	38,257	36,071
Insurance	7,655	7,655	6,967
Security	1,389	1,389	1,136
Catering	58,054	58,054	60,311
Bank interest and charges	180	180	128
Legal and professional	25,210	25,210	26,211
Auditors' remuneration	13,630	13,630	9,805
Accountancy	2,000	2,000	1,860
Other support costs	19,150	19,150	18,401
	525,912	525,912	507,246

Governance costs in the period totalled £40,840 (2024: £37,876), and included legal and professional fees, accountancy fees, audit fees and governors expenses.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

10. Net income/(expenditure)

Net income/(expenditure) for the year includes:

	2025 £	2024 £
Operating lease rentals	1,117	1,395
Depreciation of tangible fixed assets	73,950	59,602
Fees paid to auditors for:		
- audit	12,180	9,830
- other services	2,100	2,860
	<hr/>	<hr/>

11. Staff

a. Staff costs and employee benefits

Staff costs during the year were as follows:

	2025 £	2024 £
Wages and salaries	1,050,180	1,015,271
Social security costs	117,470	91,735
Pension costs	253,480	230,486
	<hr/>	<hr/>
Supply teachers	57,612	46,060
	<hr/>	<hr/>
	1,421,130	1,337,492
	1,478,742	1,383,552
	<hr/>	<hr/>

b. Staff numbers

The average number of persons employed by the academy during the year was as follows:

	2025 No.	2024 No.
Teachers	12	12
Administration and support	22	24
Management	4	4
	<hr/>	<hr/>
	38	40
	<hr/>	<hr/>

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

11. Staff (continued)

c. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2025 No.	2024 No.
In the band £80,001 - £90,000	1	1

d. Key management personnel

The key management personnel of the academy comprises the Trustees and the senior management team as listed on the information page. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy was £339,797 (2024: £315,904).

12. Trustees' remuneration and expenses

One Trustee has been paid remuneration or has received other benefits from an employment with the academy. The principal only received remuneration in respect of services they provide undertaking the role of principal under their contract of employment.

The value of Trustees' remuneration and other benefits was as follows:

	2025 £	2024 £
J Everett, Head Teacher	Remuneration 85,000 - 90,000	80,000 - 85,000
	Pension contributions paid 25,000 - 30,000	20,000 - 25,000

During the year ended 31 August 2025, no Trustee expenses have been incurred (2024 - £NIL).

13. Trustees' and Officers' insurance

The academy has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

14. Tangible fixed assets

	Long-term leasehold property £	Furniture and equipment £	Total £
Cost or valuation			
At 1 September 2024	3,388,607	300,616	3,689,223
Additions	19,195	30,504	49,699
Transfers between classes	(4,349)	4,349	-
At 31 August 2025	3,403,453	335,469	3,738,922
Depreciation			
At 1 September 2024	320,299	229,331	549,630
Charge for the year	41,953	31,596	73,549
At 31 August 2025	362,252	260,927	623,179
Net book value			
At 31 August 2025	3,041,201	74,542	3,115,743
At 31 August 2024	3,068,308	71,285	3,139,593

15. Debtors

	2025 £	2024 £
Due within one year		
Trade debtors	867	120
Other debtors	9,812	12,297
Prepayments and accrued income	44,709	23,013
	55,388	35,430

16. Current asset investments

	2025 £	2024 £
Deposits > 90 days	315,555	304,950

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

17. Creditors: Amounts falling due within one year

	2025 £	2024 £
Loans	1,487	1,487
Trade creditors	50	27,516
Other creditors	-	2,066
Accruals and deferred income	245,311	142,129
	<hr/>	<hr/>
	246,848	173,198
	<hr/>	<hr/>

The balance included within loans relates to Salix Finance Limited. This is an interest free loan, repayable over 8 years. £1,487 of this amount is repayable within one year, the remainder is due after more than one year.

	2025 £	2024 £
Deferred income at 1 September 2024	113,585	112,038
Resources deferred during the year	203,849	113,585
Amounts released from previous periods	(113,585)	(112,038)
	<hr/>	<hr/>
	203,849	113,585
	<hr/>	<hr/>

At the balance sheet date the academy trust was holding funds received in advance for WSCC SSC, IAR and ENF funding, Senior Mental Health Leader Training funding and DfE UIFSM.

18. Creditors: Amounts falling due after more than one year

	2025 £	2024 £
Loans	1,487	2,974
	<hr/>	<hr/>

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

19. Statement of funds

	Balance at 1 September 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2025 £
Unrestricted funds						
New 5/6 Toilet Block	100,000	-	-	40,000	-	140,000
Year R Lagged Funding	75,000	-	-	(75,000)	-	-
Playground and Outside Environment Improvements	-	-	-	85,000	-	85,000
	175,000	-	-	50,000	-	225,000
General funds						
Activities other income	104,162	34,025	(17,471)	-	-	120,716
Donations	38,441	13,182	-	-	-	51,623
	142,603	47,207	(17,471)	-	-	172,339
Total Unrestricted funds	317,603	47,207	(17,471)	50,000	-	397,339
Restricted general funds						
General Annual Grant (GAG)	365,661	1,445,780	(1,344,940)	(92,313)	-	374,188
Other DfE grants	11,351	239,393	(241,626)	-	-	9,118
Local authority grants	-	232,271	(232,271)	-	-	-
Pension reserve	-	-	23,000	-	(23,000)	-
	377,012	1,917,444	(1,795,837)	(92,313)	(23,000)	383,306

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

19. Statement of funds (continued)

	Balance at 1 September 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2025 £
Restricted fixed asset funds						
NBV of tangible fixed assets	3,139,593	-	(73,549)	49,699	-	3,115,743
Unspent capital grants	-	7,386	-	(7,386)	-	-
	<u>3,139,593</u>	<u>7,386</u>	<u>(73,549)</u>	<u>42,313</u>	<u>-</u>	<u>3,115,743</u>
Total Restricted funds	3,516,605	1,924,830	(1,869,386)	(50,000)	(23,000)	3,499,049
Total funds	3,834,208	1,972,037	(1,886,857)	-	(23,000)	3,896,388

The specific purposes for which the funds are to be applied are as follows:

General Annual Grant must be used for the normal running costs of the Trust. Under the Funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2024 or 31 August 2025.

Other DfE grants consist of grants received for pupil premium, sport expenditure and universal free school meals.

Local authority grants mainly consist of grants received for the special support centre.

Activities other income includes school trip, rent and school club income. In addition, included is also uniform sales and income received for mentoring university students.

Year 5/6 toilet block designated funds are for the construction of a new toilet block to increase the number of toilets available for years 5/6.

Year R lagged funding designated funds are to support the costs involved in the school returning to its full number of 315, including the establishment of a new class to support the teaching structure required.

Playground and Outside Environment Improvements designated funds are for resurfacing works, the development of the Year R outside learning environment and the reinstatement of "The Mound" an additional outside space for pupils.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

19. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2024 £
Unrestricted funds						
New 5/6 Toilet Block	100,000	-	-	-	-	100,000
Year R Lagged Funding	75,000	-	-	-	-	75,000
	<hr/> 175,000	<hr/> -	<hr/> -	<hr/> -	<hr/> -	<hr/> 175,000
General funds						
Activities other income	85,374	34,087	(15,299)	-	-	104,162
Donations	38,441	-	-	-	-	38,441
	<hr/> 123,815	<hr/> 34,087	<hr/> (15,299)	<hr/> -	<hr/> -	<hr/> 142,603
Total Unrestricted funds	<hr/> 298,815	<hr/> 34,087	<hr/> (15,299)	<hr/> -	<hr/> -	<hr/> 317,603
	Balance at 1 September 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2024 £
Restricted general funds						
General Annual Grant (GAG)	297,098	1,367,554	(1,309,364)	10,373	-	365,661
Other DfE grants	17,562	201,261	(207,472)	-	-	11,351
Local authority grants	-	201,441	(201,441)	-	-	-
Pension reserve	-	-	18,000	-	(18,000)	-
	<hr/> 314,660	<hr/> 1,770,256	<hr/> (1,700,277)	<hr/> 10,373	<hr/> (18,000)	<hr/> 377,012

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

19. Statement of funds (continued)

	Balance at 1 September 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2024 £
Restricted fixed asset funds						
NBV of tangible fixed assets	3,192,621	-	(59,602)	6,574	-	3,139,593
Unspent capital grants	9,628	7,319	-	(16,947)	-	-
	<u>3,202,249</u>	<u>7,319</u>	<u>(59,602)</u>	<u>(10,373)</u>	<u>-</u>	<u>3,139,593</u>
Total Restricted funds	3,516,909	1,777,575	(1,759,879)	-	(18,000)	3,516,605
Total funds	3,815,724	1,811,662	(1,775,178)	-	(18,000)	3,834,208

20. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Restricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £
Tangible fixed assets	-	-	3,115,743	3,115,743
Current assets	397,339	631,641	-	1,028,980
Creditors due within one year	-	(246,848)	-	(246,848)
Creditors due in more than one year	-	(1,487)	-	(1,487)
Total	397,339	383,306	3,115,743	3,896,388

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

20. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	Restricted funds 2024 £	Restricted fixed asset funds 2024 £	Total funds 2024 £
Tangible fixed assets	-	-	3,139,593	3,139,593
Current assets	317,603	553,184	-	870,787
Creditors due within one year	-	(173,198)	-	(173,198)
Creditors due in more than one year	-	(2,974)	-	(2,974)
Total	317,603	377,012	3,139,593	3,834,208

21. Reconciliation of net income to net cash flow from operating activities

	2025 £	2024 £
Net income for the year (as per Statement of financial activities)	85,180	36,484
Adjustments for:		
Depreciation	73,549	59,602
Capital grants	(7,386)	(7,319)
Interest receivable	(12,965)	(6,610)
Defined benefit pension scheme cost less contributions payable	(7,000)	(7,000)
Defined benefit pension scheme finance cost	(16,000)	(11,000)
Increase in debtors	(19,958)	(1,982)
Increase/(decrease) in creditors	73,650	(1,663)
Net cash provided by operating activities	169,070	60,512

22. Cash flows from financing activities

	2025 £	2024 £
Repayments of salix loan	(1,487)	(1,487)
Net cash used in financing activities	(1,487)	(1,487)

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

23. Cash flows from investing activities

	2025 £	2024 £
Bank interest	12,965	6,610
Purchase of tangible fixed assets	(49,699)	(6,574)
Purchase of investments	(10,605)	(304,950)
Capital grants	7,386	7,319
Net cash used in investing activities	(39,953)	(297,595)
	=====	=====

24. Analysis of cash and cash equivalents

	2025 £	2024 £
Cash in hand and at bank	658,037	530,407
Total cash and cash equivalents	658,037	530,407
	=====	=====

25. Analysis of changes in net debt

	At 1 September 2024 £	At 31 August 2025 £
Cash at bank and in hand	530,407	127,630
Debt due within 1 year	(1,487)	-
Debt due after 1 year	(2,974)	1,487
Liquid investments	304,950	10,605
	830,896	139,722
	=====	=====
	970,618	

26. Pension commitments

The academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by the local authority. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS 31 March 2022.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

26. Pension commitments (continued)

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- Employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- Total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million.

The result of this valuation will be implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2028.

The employer's pension costs paid to TPS in the year amounted to £192,935 (2024 - £159,123).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly, the academy trust has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above, the information available on the scheme,

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

26. Pension commitments (continued)

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2025 was £113,000 (2024 - £113,000), of which employer's contributions totalled £88,000 (2024 - £89,000) and employees' contributions totalled £25,000 (2024 - £24,000). The agreed contribution rates for future years are between 14 to 18 per cent for employers and 5.5 to 12.5 per cent for employees.

As noted the LGPS obligation relates to the employees of the academy, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the academy at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of an academy trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

Principal actuarial assumptions

	2025	2024
	%	%
Rate of increase in salaries	4.20	4.15
Rate of increase for pensions in payment/inflation	2.70	2.65
Discount rate for scheme liabilities	6.05	5
Commutation of pensions to lump sums	50	50

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2025	2024
	Years	Years
Retiring today		
Males	18.4	18.2
Females	23.9	23.9
Retiring in 20 years		
Males	20.9	20.6
Females	25.2	25.2

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

26. Pension commitments (continued)

Share of scheme assets

The academy's share of the assets in the scheme was:

	At 31 August 2025 £	At 31 August 2024 £
Equities	943,920	853,740
Property	227,240	189,720
Cash and other liquid assets	34,960	31,620
Debt instruments	541,880	505,920
Total market value of assets	1,748,000	1,581,000

The actual return on scheme assets was £(3,000) (2024 - £80,000).

The amounts recognised in the Statement of financial activities are as follows:

	2025 £	2024 £
Current service cost less employers contributions	7,000	7,000
Interest income	81,000	72,000
Interest cost	(65,000)	(61,000)
Total amount recognised in the Statement of financial activities	23,000	18,000

Changes in the present value of the defined benefit obligations were as follows:

	2025 £	2024 £
At 1 September	1,268,000	1,135,000
Interest cost	65,000	61,000
Employee contributions	25,000	24,000
Actuarial gains	(264,000)	(10,000)
Estimated benefits paid	(24,000)	(24,000)
Current service cost	81,000	82,000
At 31 August	1,151,000	1,268,000

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

26. Pension commitments (continued)

Changes in the fair value of the academy's share of scheme assets were as follows:

	2025	2024
	£	£
At 1 September	1,268,000	1,135,000
Interest income	81,000	72,000
Actuarial losses	(287,000)	(28,000)
Employer contributions	88,000	89,000
Employee contributions	25,000	24,000
Estimated benefits paid	(24,000)	(24,000)
At 31 August	1,151,000	1,268,000

As set out in note 2, the plan surplus as at 31 August 2025 was £597,000 (2024: £313,000 surplus). The trustees, are not expecting to recover the surplus through reduced contributions and they do not anticipate receiving any refunds from the plan and therefore the net surplus recognised within the financial statements has been restricted to £NIL.

27. Operating lease commitments

At 31 August 2025 the academy had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2025	2024
	£	£
Not later than 1 year	1,041	1,041
Later than 1 year and not later than 5 years	2,514	3,555
	<hr/>	<hr/>
	3,555	4,596
	<hr/>	<hr/>

The amount of non-cancellable operating lease payments recognised as an expense during the year was £1,117 (2024: £511).

28. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

THE OAK ACADEMY TRUST
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

29. Related party transactions

Owing to the nature of the academy and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academy Trust Handbook, including notifying the DfE of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy's financial regulations and normal procurement procedures relating to connected and related party transactions.

During the year, K Patrick, the partner of I Patrick (trustee), received remuneration on an employed basis as a member of support staff. K Patrick is paid within the normal pay scale for their role and receives no special treatment as a result of the relationship to a trustee.